

# Runnymede Borough Council

Summary Internal Controls Assurance (SICA) Report

**Internal Audit** 

**FINAL** 

25 January 2022 Standards and Audit Committee 2021/22

January 2022



### **Summary Internal Controls Assurance**

#### Introduction

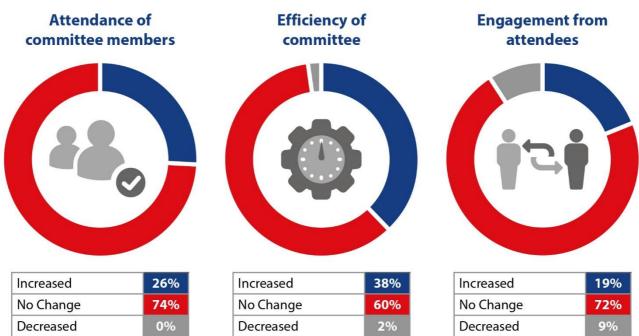
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1. This summary controls assurance report provides the Audit Committee with an update on the emerging Governance, Risk and Internal Control related issues and the progress of our work at Runnymede Borough Council as at 4<sup>th</sup> January 2022.

#### **Emerging Governance, Risk and Internal Control Related Issues**

2. In our recent 'Post-Lockdown Working Practices Briefing', we explored the results of our survey of clients to ascertain how organisations are planning to deliver some of their functions going forward. We asked a number of questions regarding Audit Committee meetings and their effectiveness since the pandemic started and gained thoughts on how these will take place once restrictions are eased.

The experience of remotely held Audit Committees meetings has been positive with the majority of respondents recording no change in or increased attendance, efficiency and engagement at meetings.



#### Post Lockdown Audit Committee Attendance

#### Audits completed since the last SICA report to the Audit Committee

3. The table below sets out details of audits finalised since the previous meeting of the Audit Committee.

#### Audits completed since previous SICA report

|                                   |            | Key Dates        |                    |                 |   | Number of Recommendations |   |     |  |
|-----------------------------------|------------|------------------|--------------------|-----------------|---|---------------------------|---|-----|--|
| Review                            | Evaluation | Draft issued     | Responses Received | Final issued    | 1 | 2                         | 3 | OEM |  |
| Housing – Repairs and Maintenance | Reasonable | 16 November 2021 | 7 December 2021    | 8 December 2021 | - | -                         | - | 1   |  |

4. The Management Action Plans, for priority 1 and 2 recommendations, for each of the finalised reviews are included at Appendix A. There are no issues arising from these findings which would require the annual Head of Audit Opinion to be qualified.

#### Progress against the 2021/22 Annual Plan

5. Our progress against the Annual Plan for 2021/22 is set out in Appendix B.

#### Changes to the Annual Plan 2021/22

6. The following audit changes have been made to the 2021/22 internal audit plan

| Review                      | Rationale  |
|-----------------------------|--|
| Runnymede Travel Initiative | Audit cancelled as the Yellow Bus Service is no longer operational.  |
| Depot                       | Audit cancelled as no progress has been made to the previous recommendations will include in 2022/23 audit plan. This was a follow up audit to the previous recommendations made.  |
| Section 106/CIL             | To transfer the 4 days from the cancelled Depot audit to the Section 106/CIL audit as the scope has increased to include the Community Infrastructure Levy (CIL) area of activity. |
| Commercial Property         | Audit cancelled due to staffing issues with the client. The audit will be included in the 2022/23 audit plan.  |
| Commercial Rents            | Audit cancelled due to staffing issues with the client. The audit will be included in the 2022/23 audit plan.  |

#### Progress in actioning priority 1 & 2 recommendations

7. We have made no Priority 1 recommendations (i.e. fundamental control issue on which action should be taken immediately) since the previous SICA. The table below summarises the extent to which confirmation has been received that management actions have been taken that the risk exposure identified has been effectively mitigated. More information

is provided in Appendix C. There have not been any audits finalised in the period since the last report to Committee where an audit finalised has any priority 1 or 2 recommendations.

#### Mitigating risk exposures identified by internal audit reviews

| Review         | Date | Priority | 1 | Pr | riority | 2 |
|----------------|------|----------|---|----|---------|---|
| None to report |      |          | - | -  | -       | - |

#### **Root Cause Indicators**

8. The Root Cause Indicators (RCI) have been developed by TIAA to provide a strategic rolling direction of travel governance, risk and control assessment for Runnymede Borough Council. Each recommendation made is analysed to establish the underlying cause of the issue giving rise to the recommendation (RCI). The analysis needs to be considered over a sustained period, rather than on an individual quarter basis. Percentages, rather than actual number of reviews/recommendations made permits more effective identification of the direction of travel. A downward arrow signifies a positive reduction in risk in relation to the specific RCI.

| Root Cause Indicator   | Qtr 4 (2020/21) | Qtr 1 (2021/22) | Qtr 2 (2021/22) | Qtr 3 (2021/22) | Medium term<br>Direction of Travel | Audit Observation |
|------------------------|-----------------|-----------------|-----------------|-----------------|------------------------------------|-------------------|
| Directed               |                 |                 |                 |                 |                                    |                   |
| Governance Framework   | 60%             | -               | 71%             | -               |                                    |                   |
| Risk Mitigation        | -               | 8%              | -               | -               | $\rightarrow$                      |                   |
| Control Compliance     | 40%             | 92%             | 29%             | -               |                                    |                   |
| Delivery               |                 |                 |                 |                 |                                    |                   |
| Performance Monitoring | -               | -               | -               | -               | $\Rightarrow$                      |                   |
| Financial Constraint   | -               | -               | -               | -               | $\rightarrow$                      |                   |
| Resilience             | -               | -               | -               | -               | $\rightarrow$                      |                   |

#### RCI – Direction of Travel Assessment

#### Frauds/Irregularities

9. We have not been advised of any frauds or irregularities in the period since the last SICA report was issued.

#### **Other Matters**

10. We have issued a number of briefing notes and fraud digests, shown in Appendix D, since the previous SICA report. The actions taken by Runnymede BC are summarised below:

#### Action taken by Runnymede BC in response to Alerts issued by TIAA

| Briefing Note   |  |  |  |
|---|--|--|--|
| Guidance to Prevent use of Vehicles as Weapons in Terror Attacks                              |  |  |  |
| Procurement : Updated Thresholds for January 2022 Published                                   |  |  |  |
| Protect Duty : Public places to ensure preparedness for the protection from terrorist attacks |  |  |  |
|   |  |  |  |
| Fraud Alert   |  |  |  |
| Fraudulent Emails and Purchase Orders   |  |  |  |

#### **Responsibility/Disclaimer**

11. This report has been prepared solely for management's use and must not be recited or referred to in whole or in part to third parties without our prior written consent. The matters raised in this report not necessarily a comprehensive statement of all the weaknesses that exist or all the improvements that might be made. No responsibility to any third party is accepted as the report has not been prepared, and is not intended, for any other purpose. TIAA neither owes nor accepts any duty of care to any other party who may receive this report and specifically disclaims any liability for loss, damage or expense of whatsoever nature, which is caused by their reliance on our report.

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## **Executive Summaries and Management Action Plans**

The following Executive Summaries and Management Action Plans are included in this Appendix. Full copies of the reports are available to the Audit Committee on request. Where a review has a 'Limited' or 'No' Assurance assessment the full report has been presented to the Audit Committee and therefore is not included in this Appendix.

| Review         | Evaluation |
|----------------|------------|
| None to report |            |

## Progress against Annual Plan

| System                               | Planned<br>Quarter | Current Status                               | Comments  |
|--------------------------------------|--------------------|--|---|
| Risk Management                      | Q1                 | Draft report issued 29.09.21                 | Postponed from Q1 to Q2 at request of Head of Service.  |
| Commercial Property                  | Q3                 | Audit Cancelled                              | Head of Service has requested for this to be postponed due to staffing issues. Audit to be cancelled from the 2021/22 audit plan and included in the 2022/23 audit plan |
| Data Quality                         | Q1                 | Draft report issued 30.11.21                 | Postponed from Q1 at request of Head of Service.  |
| Commercial Rents                     | Q3                 | Audit Cancelled                              | Head of Service has requested for this to be postponed due to staffing issues. Audit to be cancelled from the 2021/22 audit plan and included in the 2022/23 audit plan |
| Human Resources – Absence Management | Q2                 |  | Postponed at request of Head of Service. Awaiting response from Head of Service regarding carrying out this audit in Q4.  |
| Communications                       | Q2                 | Scheduled to commence w/c 24 January 2022.   | Postponed from Q2 at request of Communications Manager.   |
| Business Continuity                  | Q2                 | Fieldwork in progress                        | Deferred from the 20/21 audit plan.   |
| Key Revenues Controls                | Q3                 |  |   |
| Benefits and Council Tax Support     | As above           | Fieldwork in progress                        |   |
| Non-Domestic Rates (NDR)             | As above           | Fieldwork in progress                        |   |
| Council Tax                          | As above           | Fieldwork in progress                        |   |
| Key Financial Controls               | Q3                 |  |   |
| Accounts Payable (Creditors)         | As above           | Draft report issued 21.12.21                 |   |
| Accounts Receivable (Debtors)        | As above           | Draft report issued 21.12.21                 |   |
| Main Accounting (General Ledger)     | Q3/4               | Fieldwork scheduled to start in January 2022 |   |

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| System                          | Planned<br>Quarter | Current Status                                   | Comments  |
|---------------------------------|--------------------|--|---|
| Payroll                         | Q3                 | Fieldwork in progress                            |   |
| Treasury Management             | Q3/4               | Fieldwork scheduled to start in January 2022     |   |
| Customer Services               | Q1                 | Fieldwork in progress                            |   |
| ICT – Software Asset Management | Q3                 | Fieldwork in progress                            |   |
| ICT – Contract Management       | Q3                 | Fieldwork in progress                            |   |
| Freedom of Information          | Q1                 | Fieldwork in progress                            | Now Q3. Postponed at the request of the Information Governance Officer.   |
| Depot                           | Q3                 | Cancelled  | Audit to be cancelled from 2021/22. It was advised by the Depot<br>Manager that there have been no further developments since<br>the previous audit due to unfilled vacancies (nearly 1/3 of the<br>staff) within the office staff at the depot. Due to the limited<br>amount of staff available to run and deliver the daily operations<br>all the staff time has been devoted to ensuring the operations<br>are run and delivered in continually difficult times. The Depot<br>will be subject to a full follow up review as part of the 2022/23<br>audit plan. |
| Runnymede Travel Initiative     | Q1                 | Cancelled  | Audit cancelled as the Yellow Bus Service is no longer operational.   |
| Planning Enforcement            | Q2                 | Fieldwork scheduled to start in<br>February 2022 | Postponed at the request of the Development Manager due to a change of management personnel.  |
| Housing Rents                   | Q3/4               | Fieldwork scheduled to start in January 2022     |   |
| Housing Health and Safety       | Q2                 | Final report issued 22.09.21                     |   |
| Housing Repair and Maintenance  | Q2                 | Final report issued 08.12.21                     |   |
| Housing Enforcement             | Q2                 | Fieldwork in progress                            | Postponed at the request of the Housing Services Manager.   |
| Sheltered Accommodation         | Q1                 | Fieldwork in progress                            |   |
| Housing Section 106 and CIL     | Q1                 | Fieldwork scheduled to start in<br>February 2022 | Postponed at the request of the previous Development<br>Manager due to a change of management personnel. Following<br>the introduction of CIL the scope has now been expanded to<br>incorporate this area.  |

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|      | System                       | Planne<br>Quarte | Curront Stat | us          | Comments                      |               |                         |      |
|------|------------------------------|------------------|--------------|-------------|-------------------------------|---------------|-------------------------|------|
|      | Follow up of recommendations | Q1,2,3           | 4            |             | Progress report<br>Committee. | ts provided t | ο each Standards and Αι | Jdit |
| KEY: |                              |                  |              |             |                               |               |                         |      |
|      | To be commenced              | Site work co     | mmenced      | Draft repor | t issued                      |               | Final report issued     |      |



Appendix C

## Priority 1 and 2 Recommendations - Progress update

| Recommendation | Priority | Management<br>Comments | Implementation<br>Timetable | Responsible<br>Officer | Action taken to date (and any extant risk exposure) | Risk<br>Mitigated |
|----------------|----------|------------------------|-----------------------------|------------------------|---|-------------------|
| None to report |          |                        |                             |                        |   |                   |



### **Briefings on developments in Governance, Risk and Control**

TIAA produces regular briefing notes to summarise new developments in Governance, Risk, Control and Counter Fraud which may have an impact on our clients. These are shared with clients and made available through our Online Client Portal. A summary list of those CBNs and Fraud Alerts issued in the last three months which may be of relevance to Runnymede BC is given below. Copies of any CBNs are available on request from your local TIAA team.

#### Summary of recent Client Briefing Notes (CBNs)

| CBN Ref   | Subject  | Status | TIAA Comments  |
|-----------|--|--------|--|
| CBN 21044 | Guidance to Prevent use of<br>Vehicles as Weapons in Terror<br>Attacks                                 |        | Action Required<br>Audit Committees and Boards/Governing Bodies are advised to<br>assess their arrangements in light of the risks if applicable and take<br>appropriate remedial action. |
| CBN 21046 | Procurement: Updated<br>Thresholds for January 2022<br>Published                                       | i      | Information Only   |
| CBN 21047 | Protect Duty: Public places to<br>ensure preparedness for and<br>protection from terrorist<br>attacks. |        | Action Required<br>Organisations are advised to review their security arrangements in<br>line with their legal requirements and take appropriate remedial<br>action                      |



#### Summary of recent Fraud Alerts

| Ref       | Subject                                  | Status | TIAA Comments  |
|-----------|--|--------|--|
| CBN 21042 | Fraudulent Emails and Purchase<br>Orders |        | Information Only<br>Procurement teams and suppliers to your organisation should be<br>made aware of this scam. |